Annual Plan 2025

Empowering great student outcomes through the provision of quality teaching and learning programmes

PRIORITY 1A

RASCI Deliverables	Responsible "The doer"	Accountable "The buck stops here"	Support "The helper"	Consult "In the loop"	Inform "Tell me after"
	Kata/Iwi/Students /ngā kaihoe	MRT/MJK	Kata/Yas/Jess	Ngā kaihoe o te ao Māori	GAL

Initiative	Action plan sequence	Key dates	RASCI / People	Resources	Milestone indicators / success metric
1a) Authentic integration of Matauranga Māori (Māori knowledge) into the Rangitoto curriculum	Further develop Rangitoto Tikanga resources to support staff and students.	Complete by end of Term 2	Kata Support ISLs	Website google site Student messaging	Further develop resources to support teaching staff professional growth cycle. All staff resources will be uploaded to a central platform, the Rangitoto Matauranga Maori <u>website</u> . Resources to cover: - relationships - curriculum content - application of pedagogy - knowledge and practice Develop and disseminate schoolwide tikanga procedures for staff to implement.

				Educate our student body on tikanga in a Rangitoto context.
Whānau connections which supports links within the curriculum.	End of term 2	SMP	Whānau Whānau hui	Invite a whānau member in to talk with students in Term 2 Empower whanau to share their stories. Workshop for invited whanau to frame this series in Term 1.
PLD Mātauranga Māori	All Year	lwi Kāhui Ako	ISL / ASL time Kai Wānanga	Formulate a plan to work with lwi and implement this in our final year of partnership. Plan consolidated by mid-term 1. Plan to target key staff in building cultural capacity and knowledge of Te Kawerau a Maki site in Tamaki Makaurau.
Cultural Education Modules (see 3a)		SMP / ISL		Modules of learning for staff to develop understanding for cultural safety in tikanga and navigating mātauranga in education
Embed Māori stories and tikanga into curriculum across the school	All year	Kaihoe SMP	ISL/SMP	 Departments to identify themself requiring Matauranga Maori support within their curriculum. Kata to provide targeted support to these departments. Minimum of 3 departments Ongoing website support for departments to access
Connect students with Mātauranga Māori through wider community	Term 1-4	SMP/CHI/MR T	Te Waka Matauranga Maori	maori knowledge and resources. Wānanga series delivered to year levels (Year 10-13). Once Wānanga per term. Series developed with destinations around the North
	connections which supports links within the curriculum. PLD Mātauranga Māori Cultural Education Modules (see 3a) Embed Māori stories and tikanga into curriculum across the school Connect students with Mātauranga Māori through	connections which supports links within the curriculum.term 2PLD Mātauranga MāoriAll YearCultural Education Modules (see 3a)All yearEmbed Māori stories and tikanga into curriculum across the schoolAll yearConnect students with Mātauranga Māori throughTerm 1-4	connections which supports links within the curriculum.term 2Image: Connect students with Mātauranga Māoriterm 2PLD Mātauranga MāoriAll YearIwi Kāhui AkoCultural Education Modules (see 3a)SMP / ISLEmbed Māori stories and tikanga into curriculum across the schoolAll yearKaihoe SMPSMPConnect students with Mātauranga Māori throughTerm 1-4SMP/CHI/MR T	connections which supports links within the curriculum.term 2Whānau huiPLD Mātauranga MāoriAll YearIwi Kāhui AkoISL / ASL time Kai WānangaCultural Education Modules (see 3a)All YearSMP / ISLISL / ASL time Kainui AkoEmbed Māori stories and tikanga into curriculum across the schoolAll yearSMP / ISLConnect students with Mātauranga Māori throughTerm 1-4SMP/CHI/MR TTe Waka Matauranga Maori

connections				Island, beyond the Navy Marae.
IntroduceMaori based activities for student participation	Term 1 & Term 4	SMP/PRS/Sp ort	Sport department support	Provide 2 activities with the opportunity to compete against other schools. Activities identified: Waka Ama Ki o Rahi

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PRIORITY 1B

RASCI	Responsible	Accountable	Support	Consult	Inform
Deliverables	HOD/CL	MKJ	ISL's	GAL	Staff

Initiative	Action plan sequence	Key dates	RASCI / People	Resources	Milestone indicators / success metric
1b) Implementation of knowledge rich curriculum in years 10-12	Year 11 Rangitoto Diploma units reviewed.	Term 1-4		2022 <u>Rubric</u> 2025 Rubric	 2024 Year 11 units reviewed to ensure knowledge-first. 100% of year 11 units at exposure level in at least 4/6 categories 50% of year 11 units at emerging expertise level in at least 4/6 categories 25% of year 11 units at growing expertise level in at least 2/6 categories
	Unit plan alignment from year 9 to 11.	Term 1-4	HOD/C L/KA		A KRC alignment document created to assess the flow of knowledge from year 9 through to year 11 and also assess for rigour.

2023 Numeracy and literacy programmes reviewed. Best practice notions from KRC and teaching principles added into the programme documentation.	Term 1-2		Review the data from previous cohorts. Numeracy activities • 100% reviewed • misconceptions added into 75% of numeracy activitie Literacy activities • 100% reviewed • 2 activities per subject added into unit plans across the school	es
Homework guidelines reviewed	Term 1-4	KRC ISL's	Clarity for staff and whanau. A survey mid T2 to check for coherence of the elements	
Te Mataiaho curriculum refresh; ensure understanding to ensure curriculum preparation.	T1-4	HOD	 HOD - looking at all new documentation to establish differences for curriculum planning purposes. Level 2 - 2028 Level 3 - 2029 	

Empowering great student outcomes through the provision of quality teaching and learning programmes

PRIORITY 1C

RASCI Deliverables		Responsible "The doer"	•	Accountabl "The buck stops here		Support "The helper"	Consult "In the loop"	Inform "Tell me after"
Initiative		on plan Jence			RASCI / People	Resources	Milestone indicators /	success metric
1c) Embedding of Rangitoto teaching principles	Rela	ative: unch of essional Growth e	T1, W3 - then ongoing		RND, MKJ Support/ Consult: HODs, ISLs	Professional Growth document	 Thorough and complete Professional Growth documents for every teacher. 8 sessions completed (2x per term). 100% departments have followed the PLD programme for collective growth work; demonstrated through individual teacher documentation. 100% teachers have followed the PLD programme for individual growth by being part of a '3' meeting twice termly; demonstrated through individual teacher documentation. 	
	Laur Instr	ative: nch of ructional uence	T1, \	W3	RND, MKJ Support/ Consult: HODs, ISLs	Instructional Sequence Teaching Principles website	strategies from the Ins work together on these	neetings. As per 2c, positive

			documentation. All teachers select specific routines, structures, and strategies from the Instructional Sequence and track their progress through the year via student feedback and their 'Professional Growth 3'. As per 2c, positive qualitative narrative evident in teacher documentation and qualitative indicator of at least 1 box movement in progress bar.
Resourcing: Instructional Sequence half-pagers and videos	Ongoing	Teaching Principles ISLs	 By the end of T3, Half-pagers written for 100% of the specific routines, structures, strategies of the Instructional Sequence elements. Best-practice videos produced for 80% of the specific routines, structures, strategies of the Instructional Sequence elements.
Resourcing: Launch Teaching Principles website	T1, W3 - then ongoing	Teaching Principles ISLs	All filmed and written content to be available on website within one week of creation. Teachers accessing TPs site regularly; demonstrated through professional growth documentation.
Strategic: Long term BLM strategy (Teaching Principles-related)	T2 onwards	Teaching Principles ISLs	Planning in anticipation for the next strategic cycle (2026-8). Collaboration with other groups within school and research into BML best-practice pedagogy; alignment with/integration into Teaching Principles and Instructional Sequence within long term BML strategy.
Strategic: Learning Principles (student versions of Teaching Principles)	Т3-Т4	Teaching Principles ISLs, other ISLs	Investigation into potential for Learning Principles to integrate with future iterations of homework approach and long-term OCfL strategic plan.

Providing support to develop exceptional outcomes for our people

RASCI Deliverables	Responsible "The doer"	Accountable "The buck stops here"		Support "The helper"	Consult "In the loop"	Inform "Tell me after"
Initiative	Action plan sequence	Key dates	RASCI / People	Resources	Milestone indicato	rs / success metric
Promote and deliver effective support programmes to enhance a holistic approach to student engagement.	Staff engagement with OCL to develop effective classroom practice See 1(a) MM See 2(c) PD	T1-2	MRT, NWN, ISL team, SCT, Deans	SCT, Kāhui Ako, SLT	Sch - Use and Staff identified sup - Tar sta - Inc PC - Brie cor Identification of go - 5 o - Res Utilise wellbeing no - Positive red - Transitions	asolidate and finalise internal approximates and finalise internal apport strategic pillars website. a of website for induction a support. apport and messaging geted support provided for ff lusion of observations in 1&2 programme efing forum utilised as asistent messaging for OC4L od practice bservations source folder for staff

PRIORITY 2A

				teacher
Student Engagement with OCL to develop effective classroom learning See 1(a) MM	T1-4	MRT, NWN, ISL team	ISL team	 Targeted messaging to promote understanding and expectations. Use of student facing forums Delivery of support programmes in tutor Year 10 study skills Guidance series MIOMO
Review, trial, develop and deliver preventative programmes to support student outcomes. See 1(a) MM See 2(b) Tutor	T 1-4	Engageme nt Dean, ISLTeam, SMT, MRT, NWN	24/7, External agencies, ISL team, Engagement Dean	Review, trial and deliver positive student intervention programmes to identified needs. - Cultural perspective - Boys/Girls targeted - Transitions - 24/7 social norms Minimum of four preventative programmes delivered.
First generation NZ support		Engageme nt/Int Dean, NWN, MRT		Identification of immigrants through enrolment processes and their needs. - BML resourcing - Chinese language support through pastoral resourcing - Pastoral support programme
Parent support initiatives	T1-4	Engageme nt Dean, NWN, MRT		 Deliver a parent support series Provide minimum of 4 parent support presentations Provision for parenting support documents focusing on key themes; sleep, online engagement, routine, etc.
Review and consider	T1-2	Health CL,		Review current junior Health Programme units

current Health Education programme with OCL See 1(b) KRC See 2(b) tutor		NWN, MKJ, MRT		to determine if they meet the needs of our student wellbeing data. Review Thrive programme sequencing and Health programme sequencing to align. Scope and sequence the two programmes.
Provision for internal mental health support to promote proactive wellbeing	T1-3	SMT, MRT	Guidance Dept 24/7	 Sequenced tutor class engagement with support services Minimum of each Year 9 Tutor class visited twice in the year by counsellors. Visit Year 10 class once in Semester 1. Accessibility and promotion of student support resources across forums (e.g. Daily Notices; assemblies, help sheets).
Review and coordinate attendance processes and expectations	T1-2	CPE, MRT, IT	Deans, CPE, KH	Accessing usable data for pastoral systems. • Clear systems in response to data Expectations communicated to all stake holders with regard to attendance. Processes communicated and embedded - Reflecting MOE STAR (Stepped Attendance Response)

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Providing support to develop exceptional outcomes for our people

PR	OR	ITY	2B

RASCI Deliverables	Responsible "The doer"	"The	untable buck s here"	Support "The helper"	Consult "In the loop"	Inform "Tell me after"			
Initiative	Action plan sequence	Key dates	RASCI / People	Resources	Milestone indicato	rs / success metric			
2b) Remodelling of tutor to extend positive student outcomes	tend positive student timetable to explore		MRT, NWN, DUT, MKJ, HAS	Kāhui Ako	determine best out Determine curricul wellbeing needs. Review flexibility of	s in other schools to comes. um needs in conjunction with f current timetable to available for change in 2026.			
	Scope and sequence student strength programme to include strategic pillars	T1	KA, SLT - MKJ, RND, MRT, NWN, SMP	Kahui Ako	academic curriculu Sequence these ne build student stren OC4L.	eds beyond current im to support outcomes. eeds across year levels to gths aligning: KRC, MM, TP & dent strengths curriculum			

Deliver an Extended Tutor programme and Thrive deliverables.	T1	BLN, MRT		Produce resources and deliver a minimum of 3 extended tutor sessions (4 @ juniors). Deliver a minimum of one external speaker presentation which is year level specific to each cohort.
Sequence year level specific tutor support programmes.	T1-4	DPs, MRT, KA, Deans		Year 9 Connections/ Identity Year 10 Positive Anxiety Year 11 Support Systems Year 12 Positive Psychology, Perseverance Year 13 MIOMO
Attendance checking and monitoring through Tutor Teachers and Deans	T1-4	MRT, DPs	Deans, Tutor Teachers, Attendance Office	 Attendance checking expectations communicated to TTs through staff briefings Staff to check attendance daily in TT Clear processes delivered to tutor teachers Referrals of concern made to deans from TTs
				and Attendance Office. Patterns emerging to be communicated to deans. Regular Attendance rates to maintain 90%+ Reference to STAR

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Providing support to develop exceptional outcomes for our people

PRIORITY 2C

FRIORITI 20									
RASCI Deliverables	Responsik SLT, ISL		Accountable MKJ		le Support ISL's,		Consult GAL	Inform Staff	
Initiative	Action plan sequence	Key dates	RASCI / People	Resourc	es	Milestone indica	ators / success metric		
2c) Provision of a challenging and flexible	PD plan 2025	T1-4	MKJ, RND			<u>PD Plan 2025</u>			
professional development programme for all staff	Professional Growth meetings		staff	Professional Growth document		 8 sessions per year (2 per term) Document completed. Collective growth: positive qualitative narrative evident in document Individual growth positive qualitative narrative evident in document Quantitative - at least 1 box movement in progress bar 			
	Leadership Diploma	T1-4	VDW	Staff tin	ne	leadership roles	PD to emerging leaders s. amme - 10 sessions (5 p		

				Post diploma survey - 95% positive ratings.
Te Mahi Ngatahi	T1-4	SMA and PSF		Observation templates created and used with PCT's. At le 1 template used in an observation by the SCT's per PRT.
Deans/HOD specific PD		MRT and deans MKJ and HODs		20 minute Best Practice Workshops in each of the Deans/HOD meetings in PD cycle. HOD's PD day in term 4
IB Professional development	T1-4	BRT, MKJ		100% of new IB teachers complete a CAT1 PD in 2025 CAT courses in TOK, EE and CAS 50% of IB staff have at least 1 PD session in 2025 BRT to attend IB conference in Singapore
Support Staff Professional Development	T1-4	Pam Watson	Budget - sits with Pam	One professional development opportunity per non-teach staff member in 2025 to support their learning journey.
Te Reo PD				

Providing support to develop exceptional outcomes for our people

PRIORITY 2D

RASCI	Responsible	Accountable	Support	Consult	Inform
	"The doer"	"The buck stops here"	"The helper"	"In the loop"	"Tell me after"
Deliverables	DTH CPE	HST	ZKIM	GAL / HOD / SLT / ZMYU	Staff

Initiative	Action plan sequence	Key dates	RASCI / People	Resources	Milestone indicators / success metric
FACTS Stoff Familiarity	Updates	T1 Wk 6	ZKIM	FACTS	Identified staff subscribed to FACTS release notes
Staff Familiarity	Documentation	T2 Wk 10	HST	FACTS/ZKIM/ZHNS	Repository in place. Reduced tickets
	Training - Identify needs - Workshops	T1 Wk 6	HST	ZHNS	2 workshops per term As is needed provided for self nominated/identified staff
FACTS Development	School Processes (HR/Finance)	Ongoing	DTH	ZYUM/ZWSN/ZNOL	Automation
	Tile - Live Dashboard	T2	HST	CPE/FACTS	Implemented
FACTS Development	UX/UI Markbook	Ongoing	DTH		Participation in FACTS user groups
Succession Management	Operational handover (Special Assembly,	Term 1 As needed	DTH/LEK	DTH support	LEK Job Description LEK ownership

	Prizegiving, FACTS changes) Timetable Timechart Replacement Timetable Technical	Term 2 Wk 5 Term 3 Wk 5 Term 4	DTH/LEK/ GRD DTH/LEK	Time 1-2 days DTH support	Software evaluation completed and decision made Familiarity with new programme LEK ownership
	oversight Timetable Coordination	Term 1 Term 4	DTH/JKS	DTH support JKS Recognition	JKS Job Description JKS ready to lead in 2026 (for 2027 timetable)
EOTC					
Provision of timely academic data and academic support interventions to departments	Align data drops to staff wide PLD calendar and Target data drops specifically for CL use.	Dept operational meeting timeline. T1 W8 T2 W3&7 T3 W3&7	CPE		Increase level of engagement across Cl's/HOD's with lead data during the year.
	Develop support video for CL's to access live reporting and drill down processes.	T1	CPE		Develop level of understanding across CL's and support option for new CL's.
	Deploy 'tile' and provide intervention strategies aligned with TP's. Develop tile check in and potential to align with data drops	T1	CPE/RND /MKJ		Trial across one year level - Year 9 and 10. Gain feedback from key staff during the year. Reference to targeted interventions / student outcome improvements in teacher professional growth documentation

	for departmental discussion at meetings.				
	Strengthen the quality of data - standardized testing & junior school	T1	CPE/LEK/ DTH	Darcy Fawcett 100hr PLD	Check average scores across Year 9 and 10 and highlight key areas/subjects where inflation may be present. Potential to introduce tighter moderation processes across Year 9 - 11.
Strengthen and develop academic support programmes across the college	Run NCEA leavers programme for identified students - increase to 5 days. Looking to develop and add in additional assessment to increase package to 25 L3 credits.	T1/T2/T3	CPE/RBK/ 12&13 Deans	Staff member to run these (perhaps Year 13 Dean - OBR?)	Students (L2/L3) gaining a qualification prior to leaving before the end of the year.
	UE Literacy programme. Use in house or hired tutor to run 7-10 day programme during term 2 and 3 holidays.	T2/T3	CPE/RBK/ 12/13 Deans	Cost for external or staff based tutoring for 7 to 10 days.	Increase UE rate to 85%.
	New programmes being developed 10AEL/11AEL/11 LNA. Ongoing review and assessment of effectiveness.		CPE		Supporting students to obtain the literacy and numeracy co-requisite. Measure success via students results across these programmes.
	Develop a wider understanding	T1/T3	CPE/STR	PTA. ESOL staff (MPH, ZHG,HRS), XIA. Eva.	Attendance of Chinese parents at these evenings

amongst the community around the importance of the literacy/numerac y co-requisite. Mandarin communication to families.		Emma Anthony. Megan Cammons (enrolments)	

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Creating opportunities for students to make a positive difference in our community

RASCI Deliverables	Responsible "The doer"	Accountable "The buck stops here"	Support "The helper"	Consult "In the loop"	Inform "Tell me after"
	NOH, CNG, YMH, SMP, TSH, MLT, LNY	SRL NWN	MRT	GAL	Staff

PRIORITY 3A

Initiative	Action plan sequence	Key dates	RASCI / People	Resources	Milestone indicators / success metric
3a) Developing opportunities for our community to grow cultural connection	Establishing stronger ties with the Chinese Community to help them feel a deeper connection with the College.	Mid- term 1 & 3	STR	PTA. ESOL staff (MPH, ZHG,HRS), XIA. Eva. Megan Cammons (enrolments). Chinese Student Committee. Emma Anthony	Chinese parent information evenings (Number of Chinese parents attending these evenings.) Key information on the website translated into Mandarin.
	Using technology such as AI to make greater connections with our diverse community.	Τ4	STR	Air Al HeyGen (Al video generator) Marlon	Monitor the type of questions asked by our BML families to ensure that we are meeting their needs

Building reciprocal relationships in diverse Pacific communities		TSG/MLT	Celebrating 5 of the key Pacific language weeks - Samoan, Tongan, Cook Island, Niue, Fijian. Activities planned for each of these weeks. Inclusion of KA in these.
Pacific Island performance group. Build experience with local schools.		TSG/MLT	Rosmini/WGHS/Massey/Marist/Liston cultural exposure. Blueprint for us to work off towards 2025.
Pacific community engagement.			Fono engagement and evenings. One in T1 and one in T3.
Pacific Island student Mentoring through Pasifica class		TSG/MLT	Mentoring programme expanded and formalised. Review and improve termly.
 Pacific Island Student newsletter			A termly update highlighting pacific success across the school.
Further opportunities for Cultural Groups to connect with community.	T1-4	SRL, PRK, ?? and Eva	O week initiatives to establish connection and belonging within the school. Expansion of performance coaching to KA schools.
Developing support structures for new students to community.	ТЗ	SRL, PRK, ??, LEH and Eva	Peer mentoring programme based off peer mediation. Link to LEH programme and work Eva doing in this space. Establish links to Korean and Chinese O week programmes.
Māori community pānui (newsletter) communication	T1-4	SMP/ Kaihoe	Term newsletter for māori community reporting on upcoming events and experiences for our ākonga & whānau
Te Ao Haka		KNG	Course embedded. Ākonga to connect

			classroom learning with kapa haka opportunities
Tū Rangatira cultural leadership & tikanga development	All year	SMP & tutor teachers of RA	Daily tikanga based practices performed to grow understanding of roles & responsibilities in cultural settings
Whānau engagement	T1-4	SMP & ISLs	Term hui with māori whānau to engage and connect school initiatives with whānau
Success celebration evening	T4	SMP/ MTR/ NWM	T4 Cultural celebration of success for māori and pacific communities of Rangitoto
Māori student leaders and student group		SMP	Māori student leaders to coordinate the working group to facilitate events: Pōwhiri, whānau evenings, Matariki, wānanga series and cultural education modules
Wānanga series		SMP / Kaihoe	Cultural experiences at the Navy marae for ākonga to develop an understanding of elements of tikanga within te ao māori, and roles and responsibilities for cultural safety.
Cultural Education Modules		SMP Kaihoe	Modules of learning for staff to develop understanding for cultural safety in tikanga and navigating mātauranga in education

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Creating opportunities for students to make a positive difference in our community

PRIORITY 3B

RASCI Deliverables	Responsible "The doer"	Accountable "The buck stops here"	Support "The helper"	Consult "In the loop"	Inform "Tell me after"
	WSNC Sports Directors	HST	Sports Coordinators MISH / MAY / ZKIM	GAL	Staff / Community

Initiative	Action plan sequence	Key Dates	RASCI/P eople	Resources	Milestone indicators / success metric
DOS Induction/Support	System - Calendar - Uniform - Coach Apparel - Coach Reward - Sponsorship - SPA - Celebration - Resource Management (Gym space, minivans)	Ongoing			Weekly meeting with HST
	Sports Team	Ongoing	ZBRW ZMOE		Weekly meeting with ZMOE Regular individual meetings with Coordinators

			Coordina tors		Regular code meetings (Director, TIC, Coordinator)
Directors of Code (Coach Development)	Development Plan	T1 Wk 4	ZBRW		2 scheduled meetings per term with DoS Regular meetings with Coordinators Plans completed
	Coach development sessions Training Resources	Ongoing End of season	ZBRW Directors		Multiple level training sessions 2 x group coach meetings per term 1 x shadowing opportunity for selected coaches 10 x training resources produced
	Player Development Development Sessions for all players		ZBRW Directors Coaches	VEO	10 sessions in one "out of season" term
	Identified individual players	T2 Wk 4	Directors		Individual development plans in place
EOTC	Review	T1 Wk 10	ZBRW/R DP		Process clearly understood by team Deadlines met
Communication	Re-establish outward (no SOCS)	T1	ZBRW		Community (student/parent) awareness Staff awareness
	FACTS/SPORTY integration	Azure depende nt?	HST	ZMYU/ZKIM	

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Creating opportunities for students to make a positive difference in our community

RASCI Deliverables	Responsible "The doer"	Accountable "The buck stops here"	Support "The helper"	Consult "In the loop"	Inform "Tell me after"
	Student and Staff Leadership Teams KNN, MAY, GTV, WHD	SRL	NWN MRT BRW BLN	GAL	STAFF

PRIORITY 3C

Initiative	Action plan sequence	Key dates	RASCI / People	Resources	Milestone indicators / success metric
3c) Service leadership within and beyond our school community	Summit Diploma/ Rangitoto Diploma	Τ1-4	SRL, KNN, MAY, BRW		Establishment of leadership profile codes across sports, arts, clubs/services and culture. Begin the track profile data on who is attributed leadership profile codes in terms of age, gender and ethnicity in each of the four categories above. Introduce leadership to diploma in 2026 if modeling suggests enough opportunity exists across all 4 leadership pathways. Senior profiles (Y12 and Y13) tracking of all four elements in rewarding students. Look at CAS models and link to future points tracking.

Grow the opportunities for student leadership within RC	T1-4	SRL, KNN, MAY, GTV, WHD, Deans	 Write framework for tutor class initiative on leadership pathways in Rangitoto College. General information (Tutor time and/or JSS focus) on the four pathways to leadership, but age and stage targeted: Y9- Our Community Y10- Stepping up Y11- Growth, courage and action Y12- Drive and lead Y13- Reflect, legacy and development of others Include student voice within year level steps and use to lead in initiative. Begin Y11 and Y12 programmes early in year with students feeding in off the back of the tutor initiative. Use deans and profile data to target up and coming leaders. Intersperse programme with opportunities to lead- link to mentoring programme.
Vertical peer to peer mentoring	T1-T4	SRL, MAY, GTV, WHD BLN	 Write Framework for peer mentors in the College. Explore models of mentoring and explore link through known relationships and the four pathways (sports, arts, service/clubs and cultural). Boys focus for 2026. Academic mentoring based upon academic calendars (pull data from curriculum plans). Values integrated throughout. Explore Leadership mentors (outside students or Y14s) and write framework for 2026
Build connection across school cohorts		SRL, BRW, SMP, GTV, WHD, BLN.	AUT Inspire- roll out to all Year 10s end of 2025. Link in to new TTs from Y11.

 1	1	1	i	1
				Explore opportunities for 'day camps' beyond Y9 and Y10 once established. Link to TTs. Athletics day, big sing, school haka, service day- build towards 2026 programme of connection events. One per term. Write sequenced connection plan for years 9-13.
Increased impact of Sports Leadership course	T1-4	SRL, MAY, BRW, WHD, GTV.		Further increase connections to local sports providers (Blues and Kahu) Split structure to have Y12s/13s lead in courses for Y9/Y10/Y11 as course content increases. Establish mentoring links within sports (Hockey, Rugby etc) and numbers of leaders grow. Develop mentoring programme. Begin to look to integrate into wider leadership programme in 2026 and move away from sports specialty and into interdisciplinary across all four pathways (sports, arts, clubs/service and culture).
Service opportunities		SRL, KNN, MRE, BGM		Improve data recording to show both qualitative and quantitative responses. Student and staff facing calendar to streamline processes for all stakeholders. Roll out environmental focus for 2025. Establish base processes for sports service in 2026. Two year cycle of service opportunities. Establish and formalise. Establish domestic and international opportunities through cultural links. Publish to students and community.